

Summary of Budget Movements 2023/2024

Appendix A

The following table shows how the 2023/24 budget has been calculated starting from the 2022/23 budget. The table includes additional budget to maintain / improve services, special items (one off expenditure budget), service efficiencies and any adjustments / additions.

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
2022/23 Restructured Service Budget (excluding Capital & Internal recharges)	58,095	10,577	31,173	32,639	12,172	144,655
Adjustments/Additions						
Exclusive one off revenue items in 2022/23 (Special Items)	(890)	(1,822)	(1,988)	(679)	0	(5,379)
Inflation for non-pay activities (Note 1)	0	0	0	0	6,623	6,623
Pay Inflation (Note 1)	598	494	986	727	1,503	4,308
Adjustments between services (e.g. budget reallocations inc.)	(60)	2,306	(413)	(1,355)	2,956	3,434
Total	(352)	978	(1,414)	(1,307)	11,081	8,986

Note 1 - Balance of Council wide budget held in Resources & Assets will be distributed across directorates during the year as contract and pay inflation rates are confirmed

Funding to Maintain / Improve Services						
Care & support - manage increasing demand in numbers and complexity	1,959	0	0	0	0	1,959
People at the Heart of Care	300	0	0	0	0	300
Prevention - investment in preventative services	100	0	0	0	0	100
Staffing resource required to deliver continued demand management programme	460	0	0	0	0	460
New Website	0	70	0	0	0	70
Social Care system increased software licence and hosting costs	0	128	0	0	0	128
Children in Care and Care Leavers [placements]	0	0	1,295	0	0	1,295
Education White Paper	0	0	360	0	0	360
Home to School Transport	0	0	1,650	0	0	1,650
Meeting and managing demand - right help, right place, right time	0	0	1,420	0	0	1,420
School place planning and Fair Access Policy	0	0	170	0	0	170
Car Parking income	0	0	0	350	0	350
Local Bus Services inflation	0	0	0	350	0	350
Local Plan team - increase in existing staff costs	0	0	0	19	0	19
Purchase and delivery of food waste caddy liners to all households	0	0	0	100	0	100
Sustainment of 7 day week Anti-Social Behaviour Service at same level as 2022/23	0	0	0	150	0	150
Carnival Hub Estates Management	0	0	0	0	20	20
Coroners Court	0	0	0	0	130	130
Governance salaries	0	0	0	0	93	93
Insurance Premiums	0	0	0	0	150	150
Legal Services	0	0	0	0	78	78
Payment and income system	0	0	0	0	16	16
Salary funding pressure from cost of abortive feasibility works	0	0	0	0	150	150
Sports and Leisure income generation	0	0	0	0	150	150
Total	2,819	198	4,895	969	787	9,668

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
Special Items						
Demand management - resource investment to deliver change	800	0	0	0	0	800
Budget required to deliver sustainable organisational change	0	1,200	0	0	0	1,200
Customer Experience- Govmetric tool to measure and track customer satisfaction	0	13	0	0	0	13
Easy Read document review by Caring, Listening and Supporting Partnership	0	15	0	0	0	15
Equality & Tackling Anti-Poverty Community Engagement	0	115	0	0	0	115
Implementation of new HR Target Operating Model	0	44	0	0	0	44
Inclusion Officer	0	20	0	0	0	20
Meeting and managing demand - right help, right place, right time	0	0	850	0	0	850
Procurement of Education System	0	0	195	0	0	195
Transformation Programme	0	0	350	0	0	350
Additional consultancy support for the Local plan	0	0	0	175	0	175
Car Parking income	0	0	0	300	0	300
Deliberative Process for Climate Emergency	0	0	0	90	0	90
Domestic Abuse-Commissioned Service	0	0	0	75	0	75
Planning appeals and enforcement staffing costs	0	0	0	334	0	334
Replacement of Routewise System (Community Transport Unit - CTU)	0	0	0	60	0	60
School keep clear markings - roll out of parking enforcement scheme	0	0	0	183	0	183
Sustainment of 7 day week Anti-Social Behaviour Service at same level as 2022/23	0	0	0	150	0	150
Delayed opening of St Celas school	0	0	0	0	100	100
Investment & Estates Property pressures from depressed market	0	0	0	0	200	200
One off growth to support leisure income recovery	0	0	0	0	70	70
Total	800	1,407	1,395	1,367	370	5,339

Funded by the following Service Efficiencies						
Demand management - strengthening the voluntary sector and community offer, redesigning the front door	(1,200)	0	0	0	0	(1,200)
Extra Care - Decommission Background Support	(250)	0	0	0	0	(250)
High Cost Package Review - Mental Health	(50)	0	0	0	0	(50)
Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation	(100)	0	0	0	0	(100)
Maximising health income for residents	(350)	0	0	0	0	(350)
Optalis review - improved commissioning and reduced overheads	(250)	0	0	0	0	(250)
Practice changes to reduce placement costs	(50)	0	0	0	0	(50)
Utilising funding to maximise hospital discharge within the community	(100)	0	0	0	0	(100)
Advertising in Libraries	0	(10)	0	0	0	(10)
Effective use of Council owned Community spaces	0	(150)	0	0	0	(150)
Organisational Foundation Project - Contracts	0	(500)	0	0	0	(500)
Organisational Foundation Project - Customer Excellence	0	(200)	0	0	0	(200)
Organisational Foundation Project - Workforce	0	(2,731)	0	0	0	(2,731)
Reduce number of Borough News Editions from 3 to 1	0	(30)	0	0	0	(30)
Reduced provision of mobile phones	0	(56)	0	0	0	(56)
Reduction in Microsoft cloud server spend	0	(34)	0	0	0	(34)
Removal of telephone lines	0	(70)	0	0	0	(70)
Removal of two vacant Customer Excellence posts	0	(52)	0	0	0	(52)

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
Funded by the following Service Efficiencies cont.						
Alternative Delivery Model for Children's Centres	0	0	(25)	0	0	(25)
Education White Paper	0	0	(360)	0	0	(360)
Home to School Transport Review	0	0	(766)	0	0	(766)
Placements - Continuing Health Care	0	0	(300)	0	0	(300)
Placements - LAC Charging Policy	0	0	(50)	0	0	(50)
Placements - Strategy & Sufficiency	0	0	(570)	0	0	(570)
Transforming Children's Services	0	0	(259)	0	0	(259)
Absorb street cleansing into street cleaning regime	0	0	0	(13)	0	(13)
Changes to VolkerHighways contract	0	0	0	(397)	0	(397)
Highways and Transport restructuring	0	0	0	(150)	0	(150)
Income generation through commercialisation across the directorate	0	0	0	(68)	0	(68)
Increase garden waste service annual fees	0	0	0	(255)	0	(255)
Increase hourly rate for licensing team	0	0	0	(15)	0	(15)
Increase in off street parking charges	0	0	0	(500)	0	(500)
Increase the scope of MyJourney s106 expenditure to include management costs	0	0	0	(30)	0	(30)
Increased enforcement of housing standards	0	0	0	(12)	0	(12)
Introduce more naturalisation and biodiversity in the borough	0	0	0	(60)	0	(60)
Introduction of moving traffic offence enforcement	0	0	0	(103)	0	(103)
Introduction of on-street parking zones	0	0	0	(280)	0	(280)
Reduce the Community Engagement Team	0	0	0	(92)	0	(92)
Reduce Transport Planning consultants	0	0	0	(85)	0	(85)
Reduction in Drainage Maintenance (annual Grip cutting programme) to every other year	0	0	0	(25)	0	(25)
Removal of discretionary concession funding for transport on football services	0	0	0	(12)	0	(12)
Review access to free parking at Carnival Pool multi-storey car park	0	0	0	(120)	0	(120)
Stop the annual purchase and delivery of food waste caddy liners to all households	0	0	0	(100)	0	(100)
Trading Highways Commercial Design Services to Town & Parish Councils	0	0	0	(20)	0	(20)
3G Pitch Maiden Erlegh	0	0	0	0	(15)	(15)
Benefit realisation from Commercial activities	0	0	0	0	(150)	(150)
Business Support Efficiency Programme	0	0	0	0	(30)	(30)
Contracts and Commissioning reviews	0	0	0	0	(150)	(150)
Paperless democratic meetings	0	0	0	0	(11)	(11)
Penalty charges - Non provision of Information Council Tax/benefits	0	0	0	0	(25)	(25)
Rationalisation process of Corporate Accommodation	0	0	0	0	(180)	(180)
Revenues and Benefits Automation	0	0	0	0	(50)	(50)
Treasury Management Review	0	0	0	0	(250)	(250)
WBC share of a gain-share with Oxygen Finance for an early payment discount scheme	0	0	0	0	(45)	(45)
Total	(2,350)	(3,833)	(2,330)	(2,337)	(906)	(11,756)

The following corporate transfers are included within the "appropriation to / (from) balances" line in the grand summary. Corporate transfers are made in respect of funding that is not expected to continue beyond 2022/23